

Full Name Charlie Goldsmith
Address UK

Nationality UK
Year of birth 1978
Profession Management Consultant
Specialisation Education, public sector reform
Position in Group n/a
Year of joining Group n/a

Summary of Experience

Education and Professional Status

Institution	Kennedy School of Government, Harvard University, Cambridge MA
Date	2000-01
Degree/Diploma Awarded	British Kennedy Memorial Scholar – programme equivalent to first year of MPA curriculum

Institution	Balliol College, Oxford
Date	1996-2000
Degree/Diploma Awarded	BA Literae Humaniores (Classics) Final Degree class 2.1 Third Craven Scholar, 1998-99, one of four scholars elected on the results of special University examinations E.R. Noble Scholar, Balliol College, 1998-2000 First Class in Honour Moderations, 1998, and runner-up to the De Paravicini prizes

Membership of Professional Bodies

n/a

Record of Experience

Date: (month/year) to (month/year)	December 2007 to April 2008
Location	Juba, Southern Sudan, London and Lisbon
Company	Booz Allen Hamilton
Position	Associate
Description	Current assignment, since mid-February 2008, is as team leader for a five consultant team supporting Government of Southern Sudan Ministry of Education in executing a headcount of teachers and education officials, and using the results to generate a credible and fair payroll, and put in place appropriate pay, personnel and teacher management systems. Headcount field exercise has been successfully completed on time and budget, and team has been rolled

	<p>over to support implementation of payroll systems to mid-July.</p> <p>Shortly to begin a short assignment for the <i>Association of Christian Educators in Sudan</i>, focusing on improved information for public, government and NGO/international partners on the role of the church in education, and working on putting in place a series of MoUs between the churches and government.</p> <p>Other recent assignments include advice to the Portuguese Government on the structuring of a PPP for the building of a new high speed line between Lisbon and Madrid, an international survey of potential targets for private equity investment in the transport sector, and a medium term strategy assignment for the UK Office of Rail Regulation.</p>
--	--

Date: (month/year) to (month/year)	May 2006 to November 2007
Location	Juba and field locations across Southern Sudan
Company	Episcopal Church of Sudan
Position	Education Projects Manager
Description	<p>Role, based in Juba, Southern Sudan, focused on support to Bishops, Diocesan Education Coordinators and Headteachers in scoping, developing, funding, and executing projects to improve the facilities and standard of Episcopal Church of Sudan (ECS)'s c300 schools, in which as many as 100,000 pupils receive education.</p> <p>Activities included:</p> <ul style="list-style-type: none"> • <i>In-service Teacher Training Programme</i>: led a successful \$0.5m joint bid by ECS and World Relief to the UK DfID <i>Basic Services Fund</i> for a programme of fast-track teacher training for 700 in-service teachers across Southern Sudan, filling a gap in government provision; worked with World Relief to plan and deliver trainings, all of which have now been successfully delivered • <i>Advocacy on teachers' pay and education policy issues</i>: successful lobbying of Government of Southern Sudan to establish that salaries of teachers in church and community schools should be supported by government – and follow up monitoring • <i>School building programme for Upper Nile, in partnership with Christian Aid</i>: successful bid for programme of school building construction in Upper Nile State (ten classrooms, two latrine blocks in three locations around Malakal, completion of four schools around Renk, insertion of an expatriate accompanier on

	<p>one year contract); 2007 works successfully completed and follow-on programme underway</p> <ul style="list-style-type: none"> • <i>Construction and opening of New Secondary School, Juba</i>: led scoping, funding and programme management for construction and putting into service of new eight-classroom secondary school, Juba's first for over twenty years • <i>Partnership with World Food Programme</i>: successful bids to World Food Programme for School Feeding Programmes at six schools, with c. 2000 pupils, in Renk and Malakal dioceses, for Food-for-Training for adult education programmes in Renk and Malakal, with over 500 learners, and for school construction in Terekeka; further projects in pipeline in Upper Nile and Bahr-el-Ghazal regions; follow-up support to administration of projects • Raised funds for and oversaw delivery of new classrooms at Terekeka; support to proposals for school building in Malakal, Meridi and Rokon
--	--

Date: (month/year) to (month/year)	Jan 2005 to May 2006
Location	London, Paris and Brussels
Company	Booz Allen Hamilton
Position	Associate
Description	<p>Managed and delivered consultancy projects for a range of clients in the transport sector, principally in rail and aviation, but also including some work on road logistics and ports. Areas of functional expertise include financial planning and management, regulatory economics, and international benchmarking of efficiency. For a number of the projects listed below, responsible for the management of the input of junior consultants and/or technical experts.</p> <p>Projects included:</p> <ul style="list-style-type: none"> • work for the European Commission and World Bank on the impact of market liberalisation, including Open Skies, on a range of developing aviation markets • work for a number of major European railways on restructuring their decision-making processes • a range of work from strategy to transactions in the UK rail market

Date: (month/year) to	July 2001 to January 2005
------------------------------	---------------------------

(month/year)	
Location	London
Company	UK Strategic Rail Authority
Position	Manager, Strategic Analysis
Description	<p>Role, reporting to Director, Strategy, was to design strategic financial modelling and provide counsel to Chairman and CEO.</p> <p>Structured and led analysis of ways to redress ten year rail industry funding shortfall of c.£30bn, looking across medium term financial positions of Department for Transport, train operators, Network Rail, rolling stock lessors.</p>

Language Capability

	Reading	Writing	Speaking
English	Mother Tongue	Mother Tongue	Mother Tongue
French	Fluent	Fluent	Fluent
Arabic (MSA)	Basic	Basic	Moderate
Arabic (Juba)	n/a	n/a	Good
Italian	Good	Moderate	Basic
Portuguese	Good		
Spanish	Good		

Publications

n/a